



*Sport*  
SINGAPORE

# ANNUAL REPORT

1 APRIL 2019 – 31 MARCH 2020

**SINGAPORE TOGETHER THROUGH SPORT**





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# Purpose

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Sport Singapore's purpose is to inspire the Singapore spirit and transform Singapore through sport.

Through innovative, fun and meaningful sporting experiences, our mission is to reach out and serve communities across Singapore with passion and pride.

# Chairman's Message

## Singapore Together Through Sport

When I stepped into the role of Chairman, Sport Singapore's journey towards Vision 2030, the blueprint for the long-term development of sport in Singapore, was well underway. In the last seven years, the sporting ecosystem has developed steadily, with the nation playing more sport and, as a whole, believing strongly that sport is key to building a caring, cohesive and confident nation. As the nation evolves and new challenges and needs of our citizens and stakeholders emerge, we strive to remain relevant by reviewing our strategies with Singaporeans as our partners. This is so we can continue to shape our sporting future together.



### Reviewing Vision 2030

Back in 2011, Sport Singapore engaged over 500 stakeholders and 60,000 registered online users to co-create Vision 2030, a guiding roadmap that reframed the way we looked at sport. The Vision 2030 report was released in 2012, outlining 20 recommendations to help Singaporeans live better through sport. It advocated "Sport as a Strategy" and guided us to design innovative platforms to serve individuals, the community, and businesses to achieve national outcomes.

The recent review of Vision 2030 signals Sport Singapore's continued commitment to serving and partnering Singaporeans. It not only helped us reaffirm our priorities, but also allowed us to take stock of our achievements, identify challenges and opportunities, and most importantly, formulate new recommendations to meet the changing needs of Singaporeans.

After six months of engagement with over 3,000 people (including public agencies, social groups, corporates, coaches, Team Singapore athletes and national sports associations (NSAs), and those serving vulnerable groups, schools, as well as youth, working adults and seniors), eight focus areas were identified for us to serve the people in a more targeted manner in Vision 2030's next phase. These areas are:

1. Holistic development of children and youth
2. Strengthened athlete-centric environment
3. Enabling the vulnerable and persons with disabilities
4. High performing corporate culture
5. Enabling and harnessing active ageing
6. Capitalising on the Asian sports industry
7. Reimagining and regenerating sports infrastructure
8. Leveraging technology and innovation

A total of 15 new recommendations across these focus areas were introduced. These new areas of breakthroughs and partnerships will enable Singaporeans to enjoy a lifetime of active and sporting pursuits and nurture a caring, cohesive, and confident Singapore. More information on Vision 2030 Recharged can be found by scanning this QR code.



## **Singapore Together Through Sport**

As we continued to build upon the strategic themes and foundation of Vision 2030 – future ready through sport, sport without boundaries, sport as a national language, and organising for success – we also demonstrated agility in swiftly implementing Vision 2030 Recharged recommendations through this financial year (FY). Partnerships drive many of these new initiatives, exemplifying our belief that we can achieve common goals through the synergy of our collective strengths. We have worked with many people and organisations to ensure Singaporeans from all ages and backgrounds in our community will benefit from these recommendations.

## **Kickstarting a Lifelong Sporting Journey from Young**

Children and youth are the building blocks of society, and sport can serve as a development platform to holistically nurture children and youth, as well as empower them to create a better future for themselves and for society. Our goal is to provide all Singaporean children and youth the opportunity to play and pursue sport in and out of school, in structured and unstructured environments, regardless of their abilities and backgrounds. Under our Children and Youth Sport Framework, we have partnered 125 pre-schools and introduced fundamental movement skills such as jumping, throwing and balancing in a safe and fun way to more than 5,000 children under the Nurture Kids programme.

Our efforts go beyond the walls of pre-schools. We are working with MOE to strengthen pathways, so that what children learn through the Physical Education curriculum and sport CCAs in schools will extend into sport participation in the community. One such example is the School Sports Partnership programme aimed to provide primary and secondary students with structured learning opportunities and exposure to multiple sports. These sports modules are delivered by ActiveSG coaches during and/or after school hours.

Starting with five schools in 2018 as part of a pilot, the initiative has expanded to 20 schools in 2019. After reviewing the pilot and taking in feedback from schools and students, 10 sports were selected to equip students with fundamental skills in land and water movement, enhance their flexibility, and foster in them confidence, teamwork and cohesion. To complement this, Sport Singapore has been facilitating more opportunities for unstructured play with the introduction of the "Active Play" programme. Through this programme, ActiveSG conducts activities (where participants do not require prior sports training or skills) during recess, at school events and ActiveSG sport centres. ActiveSG targets for all primary and secondary schools to have access to ActiveSG Champions to coordinate and deliver sports experiences for students at sport centres near to them by 2022.

## **Enabling the Vulnerable and Persons with Disabilities to Discover the Value of Sport**

To enable the vulnerable and Persons with Disabilities to experience and reap the benefits of sport, programmes serving these segments were consolidated under the Communities of Care (CoC) model. At the heart of this model is the CoC Fund which commits \$12 million to supporting ground-up initiatives that promote the use of sport for social good. Administered by SportCares, the first grant call resulted in 13 successful applications from a mix of private and non-profit organisations. The supported projects will reach about 4,500 beneficiaries from underserved segments over the next three years. By enabling like-minded organisations and individuals, we can scale up efforts to change lives through sport and do so in a manner that provides tailored programmes that address individual and evolving needs of underserved communities.

## **Harnessing Active Ageing as a Positive Force in Society**

By 2030, 1 in 4 Singaporeans will be at or over the age of 65. It is paramount that our nation is able to harness the potential of ageing as a positive force. To enable our seniors to live a fulfilling life, Sport Singapore aims to establish formal partnerships with stakeholders that allow us to strengthen the active ageing ecosystem, giving seniors opportunities to embrace a physically active and healthy lifestyle, volunteer, or continue being part of the workforce. We have kickstarted a host of programmes with community partners, including Agency for Integrated Care, Admiralty Medical Centre, and Yishun Community Hospital. Seniors can also look forward to therapeutic gardens with senior-friendly features thanks to our partnership with National Parks Board.

We have made plans for Singaporeans aged 60 and above to have free access to all ActiveSG swimming pools and gyms from 1 April 2020. This initiative will complement our range of senior-centric programmes aimed at improving functional fitness and help them stay active and independent for more years. The existing gyms are also progressively being retrofitted with senior-friendly equipment, and we aim to complete the roll-out by 2026.

Sport volunteering provides a platform to 'activate' seniors, giving them opportunities to contribute meaningfully to the community, grow their social networks and develop leadership and specialised skills. Team Nila continues to welcome and value senior volunteers, where beyond volunteering, they can learn new technology, start interest groups, and bring friends together through sport and physical activity programmes. Our ground engagements with a qigong interest group revealed that seniors in the group will take turns to lead morning practices. The group also conducts qigong lessons at eldercare homes to help other seniors regain mobility. Initially hesitant, many members were able to find a renewed sense of confidence and develop a close bond with group members.



Photo: Jeremy Lee

## **Building Our Sporting Landscape Together**

As sport participation grows, so does the need for more play spaces. We want Singaporeans to help shape the facilities that they play in. Singaporeans can look forward to the addition of Kallang Alive! to our sporting landscape as an integrated destination for Singaporeans to enjoy world-class sporting events and participate in community activities. The project will see new football and tennis facilities. Together with the National Youth Sports Institute (NYSI) and other stakeholders, we are also finalising plans to build youth-centric sporting infrastructure. These offerings will complement the existing Sports Hub infrastructure to enhance the vibrancy of the precinct.

## **One Team Singapore**

The 659-strong Team Singapore contingent to the 2019 SEA Games in Philippines, the biggest away contingent ever, did us proud by bringing home 53 gold, 46 silver and 68 bronze medals, of which 51 came from debutants. This year's Games included a host of new sports, such as esports, sambo, and underwater hockey, which won all four gold medals on offer, as well as historic moments like Singapore's first ever softball gold, won by the men's softball team after upsetting host and favourite Philippines.

It was a team effort working with the sport fraternity to provide the support and resources needed so they can represent the country at the games. For example, Sport Singapore supported the esports fraternity's efforts to establish the Singapore Esports Association (SGEA) as an NSA, and they were able to field 20 esports athletes to the 2019 SEA Games as part of the Team Singapore contingent.

We are also thankful to the team behind the team from the Singapore Sport Institute – the 62-strong team of sport science and sport medicine specialists whose contributions started over half a year before the Games, ensuring that our athletes remain in top form before and throughout. Kudos to other support staff who anticipated, planned for and responded to geographical and logistics challenges brought about by the Games which spanned three different cities, and made it a memorable outing for One Team Singapore.

## **Sport Singapore Together**

Within Sport Singapore, we have re-organised ourselves to address the challenges in our journey towards Vision 2030 more effectively, mirroring the eight focus areas of Vision 2030 Recharged. By transforming the way we work, we aim to be future ready with a workforce capable of taking on new challenges and demands, ultimately supporting the whole-of-government objective of building a united and cohesive Singapore.

## **Conclusion**

FY19 closes with the COVID-19 outbreak unfolding in Singapore, affecting many individuals and businesses in the sport industry. Sport's value to the nation has no doubt been put to a test during this period.

We are heartened that Sporting Singapore has displayed resilience in the face of crisis. In a short time, we have worked with the sport fraternity to create opportunities for the industry to train, upskill and innovate. The introduction of ActiveSG Circle, a platform that provides Singaporeans with more options to live actively, and service providers to transform the way they deliver their content and engage their customers. These initiatives will have long lasting impact and I am confident that we will emerge stronger together as One Team Singapore.

# Board Members

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## Chairman

### **Mr Kon Yin Tong**

Managing Partner, Foo Kon Tan LLP

## Deputy Chairman

### **Prof Tan Cheng Han**

Dean & Chair Professor of Commercial Law, School of Law, City University of Hong Kong  
Advisor, Singapore Taekwondo

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## Board Members

### **Mr Christopher Chan**

Secretary General, Singapore National Olympic Council

### **Ms Chan Yen San**

Partner, KPMG

### **Dr Mark Hon**

Board of Governors, Singapore National Paralympic Council

### **Dr Lingaraj Krishna**

Senior Consultant Orthopaedic Surgeon  
Orthopaedic and Hand Surgery Partners Pte Ltd

### **Mr Lee Kok Choy**

President, Singapore Swimming Association



**Mr Laurence Lien**

Chairman, Lien Foundation  
CEO, Asia Philanthropy Circle

**Mr Bryan Low**

Vice President, Credit Suisse AG

**Mr Philip Ong**

Deputy Secretary (Community, Youth & Sports), Ministry of Culture, Community and Youth

**Mrs Tan Chen Kee**

Divisional Director, Student Development Curriculum, Ministry of Education

**Mr Desmond Tan**

Then Chief Executive Director, People's Association

**Mr Zee Yoong Kang**

Chief Executive Officer, Health Promotion Board

**Mr Zhulkarnain Abdul Rahim**

Partner, Dentons Rodyk

# Corporate Governance

## Audit Committee

### Chairman

Prof Tan Cheng Han

### Members

Mr Ng Peck Hoon (co-opted) [till October 2019]

Ms Pong Siew Inn (co-opted) [wef January 2020]

Mr Ter Kim Cheu (co-opted) [till April 2019]

Mr Zee Yoong Kang

**Terms of Reference:** The Audit Committee assists the SportSG Board in overseeing the financial reporting process, the system of internal control, the audit process and the organisation's process for monitoring compliance with laws, regulations and the code of conduct. The Audit Committee recommends the appointment of the external auditors for approval by the Board as well as reviews the work performed by the internal and external auditors.

## Finance Committee

### Chairman

Dr Mark Hon

### Members

Mr Bryan Low

Mr Philip Ong

Mrs Tan Chen Kee

**Terms of Reference:** The Finance Committee is responsible for the strategic direction and management of SportSG's financial resources and policies and it advises SportSG on all major financial matters. It oversees the overall structure and systems for managing SportSG's financial resources, accounting policies and financial regulations. The committee acts as the approving authority as decided by the Board. It also sets the direction and policies on management of surplus funds. The committee is supported by the SportSG Finance Division, which designs, develops and implements the above matters.

## Human Capital Committee

### Chairman

Mr Kon Yin Tong

### Members

Mr Philip Ong

Mr Zhulkarnain Abdul Rahim

**Terms of Reference:** The Human Capital Committee is responsible for the strategic direction and management of SportSG's human capital, specifically compensation, talent development and management. The committee also endorses the appointment of members of various subcommittees and advisory boards.

## Major Projects Committee

### Chairman

Mr Kon Yin Tong

### Members

Mr Lee Kok Choy

Mr Laurence Lien [till August 2019]

Mr Philip Ong

Mr Tai Lee Siang (co-opted)

**Terms of Reference:** The Major Projects Committee reviews the Sports Facilities Master Plan and infrastructural development (including Sports Hub) projects that involve other government agencies and private sector partners. The Committee endorses the conceptual plan, project brief, architectural and design aspects of development projects, and rejuvenation plan to existing sports premises. While allowing private sector partners and other government agencies to achieve their objectives during the life cycle of development projects, the Committee provides information and advice to safeguard SportSG's interest.

## spexScholarship Selection Committee

### Chairman

Mr Kon Yin Tong

### Members

Mr Christopher Chan

Ms Chan Yen San

Mr Sukhmohinder Singh (co-opted)

Mr Lim Teck Yin (Sport Singapore)

Mr Toh Boon Yi (Sport Singapore)

Mr Troy Engle (Sport Singapore)

**Terms of Reference:** The spexScholarship Selection Committee approves the award, continuation or completion, and termination of SportSG spexScholarships. It also reviews the annual monitoring and evaluation of existing spexScholars, as well as approves the matrices that determine the maximum programme funding for spexScholars and the stipend funding for spexScholar athletes.

## Board of Trustees for Vision 2030 Fund

### Chairman

Mr Kon Yin Tong

### Members

Mr Christopher Chan

Mr Zhulkarnain Abdul Rahim

**Fund Objectives:** Promote, develop and advance sport; promote the use of technology in sport to enhance the provision of information, sport spectatorship and viewership and sporting experience; promote and foster sport volunteerism and philanthropy; encourage and foster sport as an integral part of life; and carry out the objectives of the Fund for the benefit of persons of all ages, races, gender, ability, nationality, religions and residents of Singapore.

# Senior Management

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**Mr Lim Teck Yin**

Chief Executive Officer

**Dr Chiang Hock Woon**

Deputy Chief Executive Officer

**Ms Goh Fang Min**

Chief Financial Officer / Chief, Assurance and Corporate Excellence Group

**Mr Lai Chin Kwang\***

**Mr Sng Hock Lin^**

Chief, ActiveSG

**Mr Lim Hong Khiang**

Chief, Sport Infrastructure Group

**Mr Muhammad Rostam Bin Umar**

Chief, Strategy Group

**Mr Toh Boon Yi**

Chief, Singapore Sport Institute

**Advisor to Sport Singapore**

Mr Richard Seow

\* Till 31 January 2020

^ Wef 1 February 2020

# Our Sporting Highlights



## A Multitude of Sporting Facilities for All at the ActiveSG Park at Jurong Lake Gardens

27 April 2019

Sport Singapore's ActiveSG Park, its first sport centre to be integrated within a park, officially opened its doors to the public on 27 April 2019. Situated at the south end of the gardens, the multi-faceted ActiveSG Park includes an integrated lap and training pool, a wading pool for young children, and an inclusive gym spanning over 1,000 square metres with a turfed functional training area. The ActiveSG Park also features an observation deck on its second floor with a view of the swimming pools, and an outdoor fitness area that is free for the community to use.



Photo: Feline Lim

## Active Health @ Admiralty Medical Centre Launched to Enable Holistic Approach to Fitness and Medicine

25 May 2019

Sport Singapore and Yishun Health have joined efforts to introduce Active Health @ Admiralty Medical Centre (AdMC). The AdMC is part of Yishun Health's network of healthcare institutions in the north and is the first Active Health space to be housed within a community medical facility. As a key facility within Kampung Admiralty, the collaboration will help improve the existing infrastructure and programming to support active living.

A key feature of the Active Health @ AdMC is its twoway medical referral system tailored to individual needs, involving both medical referrals from Active Health to doctors as well as from AdMC physiotherapists to Active Health. Residents may consult Active Health experts, and team up with them for an exciting and enriching Active Health journey to take ownership of their fitness.



Photo: Feline Lim

## Ang Mo Kio Community Centre First to Host ActiveSG Gym for the Elderly

13 July 2019

Prime Minister Lee Hsien Loong opened the first ActiveSG gym located in a community centre at Ang Mo Kio Community Centre on 13 July 2019. Designed specifically for the elderly in the constituency, the gym is outfitted with exercise machines that use pneumatic technology (air pressure) for weight adjustment to make it easier on the joints, as well as larger corridors and ramps for wheelchair users. It also has health screening equipment, and an ActiveFIT machine which checks a person's fitness levels, and measures blood pressure, body fat and muscle mass.

The ActiveSG Gym at Ang Mo Kio Community Centre is a unique tripartite collaboration between Sport Singapore and the People's Association to reach out to the community, as well as the gerontology department at the Singapore University of Social Sciences, to address the challenges of active ageing in Singapore and to study the elderly's preferences when it comes to exercise.

## SportCares Communities of Care Fund: No One Gets Left Behind

1 August 2019

As a step-up in Sport Singapore's ongoing efforts to champion active living and enhance Singapore's social fabric, the SportCares Communities of Care Fund (CoCF) was launched in August to provide greater access to sporting programmes and support for vulnerable individuals in the community. Introduced at the Inclusive Sports Festival, Ms Grace Fu, then Minister for Culture, Community and Youth shared that by 2023, the S\$12 million CoCF will collectively reach out to more than 100,000 vulnerable individuals including children, youth and seniors, as well as Persons with Disabilities (PwDs) and those with special needs. CoCF expands access to opportunities to participate in sport by supporting ground-up initiatives from the public to reach under-served segments.



## Shaping the Future of Sporting Singapore Together

6 August 2019

Sport Singapore announced 15 new recommendations for Vision 2030 as the national blueprint for sport reached its seven-year mark. These new recommendations are the result of a year-long review conducted by Sport Singapore to ensure the masterplan remains relevant to the changing needs and demands of Singaporeans.

Since its launch in 2012, Vision 2030 has seen many Singaporeans taking up a more active lifestyle. According to the 2019 National Sports Participation Survey, the frequency of participation in physical activity saw a huge jump in numbers across all ages. Annual average regular sport participation rate increased from 42% in 2011 to 66% in 2019. Findings from the 2019 Active Citizens Worldwide Report also showed that participation in sport has contributed to more interactions between people of different backgrounds and resulted in a happier and more cohesive Singapore.



Photo: Jeremy Lee

## GetActive! Singapore 2019: Celebrating National Day through Sport as an Active and Caring Nation

1 - 10 August 2019

The fourth edition of GetActive! Singapore took place from 1 to 10 August 2019, amplifying the themes of "care", "cohesion" and the NDP theme of "Our Singapore". The event was officially launched by President Halimah Yacob alongside then Minister for Culture, Community and Youth, Ms Grace Fu, and 2,000 Team Nila volunteers and partners against the backdrop of the National Stadium on 3 August 2019. More than 800,000 people participated in GetActive! Singapore 2019 through an islandwide array of programmes comprising Sports Festivals at 15 locations, sports competitions and ground-up initiatives through the Active Enabler Programme.

In line with the bicentennial line-up which marks 200 years of Singapore's history and the foundations established by our forefathers, GetActive! Singapore 2019 celebrated our sporting heritage with Pesta Sukan as its overarching theme. The first ever Pesta Sukan, which is Malay for Festival of Sports, was organised in 1964, aiming to promote sports and wellness as well as to encourage greater interaction and camaraderie among citizens from different races and walks of life. Pesta Sukan 2019 similarly aimed to encourage family and friends to celebrate our sporting heritage. Happening alongside Pesta Sukan was Our Sporting Memories, where photo submissions of unforgettable sporting events via social media showcased fond memories and sparked conversations about the value of sport in our daily lives – improving teamwork, building friendships, and developing fitness and health, among other things.



Photo: Jia Xing



Photo: Jeremy Lee

## Starting Young with a Springboard Into Active Living

6 August 2019

Alongside friendly lion mascot Nila, some 4,000 preschoolers from various pre-schools islandwide gathered for the launch of the ActiveSG Gymnastics Academy, twirling colourful ribbons against a bubble-filled, cheery backdrop at the National Stadium. Ms Sim Ann, then Senior Minister of State for Culture, Community and Youth, officiated the launch as Guest-of-Honour, sharing that the Academy aimed to provide quality coaching and programming for the young, as well as to improve the vibrancy of the sport ecosystem.

The ActiveSG Gymnastics Academy has partnered with Singapore Gymnastics to create beginner programmes that concentrate on developing fundamental movement skills through exploration, and encourage Singaporeans to live active lives from an early age. The launch took place in conjunction with the Nurture Kids Festival, a key highlight of the GetActive! Singapore finale events.

## Revamped ActiveSG Hockey Village to Breathe New Life into Community

17 August 2019

The newly-renovated ActiveSG Hockey Village @ Boon Lay was opened during the National Day Observance Ceremony at Boon Lay Community Club with some 1,200 residents in attendance. The ActiveSG Hockey Village provides a high-quality experience for players with its integrated facilities, which include 5-a-side hockey pitch, a sheltered multipurpose pitch, a 1,000sqm gym, a lifestyle café, and a childcare centre. The revamped Village is a collaboration between Sport Singapore and Boon Lay Community Club to better serve residents through inclusive programming, and the provision of play and community spaces.



Photo: Feline Lim

## Singapore's Biggest Unified Sports Competition Returns to Include Persons with Visual Impairment

24 August 2019

Play Inclusive, Singapore's largest unified sports competition, returned for a second year with the addition of goalball, a sport for persons with visual impairment. The event, co-organised by Special Olympics Singapore and SportCares, and supported by the Ministry of Education, is part of an initiative where students with and without disabilities train and play together in unified teams six months leading up to the competition to build friendships and foster understanding through shared sporting experiences. More than 700 participants formed unified teams to compete in badminton, basketball, football, floorball and goalball at the OCBC Arena over two days of competition.



Photo: Leandro Ngo





## Voyager to Power Up ActiveSG Tennis Academy Programmes

4 September 2019

Sport Singapore and Voyager Tennis Academy jointly announced a partnership to enhance the quality of ActiveSG Tennis Academy youth programmes running at multiple venues across Singapore. Based in Sydney, Voyager is a multi-award-winning tennis academy that has developed multiple national champions and professional players in Australia.

Since its launch in 2016, the ActiveSG Tennis Academy has expanded to offer more opportunities for youth to learn and enjoy Tennis. As Singaporeans' interest in the sport grows, there is also demand for higher quality programmes and pathways to progress in the sport. Sport Singapore's partnership with Voyager will strengthen efforts with Singapore Tennis Association to grow the pool of Team Singapore athletes and professional players in Singapore.

## Coaching for the Future: Making a Difference

14 October 2019

The third edition of the CoachSG Conference held on 14 and 15 October 2019 saw the largest turnout since its inception in 2017, with some 500 participants coming together at Republic Polytechnic for a host of activities aimed at improving the quality of coaching. The Conference took a closer look at coaches' roles as mentors, role models and cultivating lifelong interest in sport. Themed Coaching Better Every Day: Shaping the Future, the Conference is one of the many ways in which CoachSG works with coaches to enhance their competency and skill sets, enabling them to stay

relevant in the constantly evolving sporting landscape of today and to prepare them to be leaders in the sporting ecosystem. Introduced during the conference was the Safe Sport Commission. The Commission acts as an advisory panel for matters related to education, prevention of sexual harassment, risk assessment and reporting management. It also provides advice on independent inquiries as well as provide advisory support in matters relating to safe sport. The Singapore Coach Medallion was also launched at the Conference to recognise exemplary coaches who have gone beyond their call of duty to make a positive difference in society through sport, and who inspire everyone to care and excel as a community.

## Celebrating the Singapore Spirit at the Standard Chartered Singapore Marathon 2019

30 November 2019

The Standard Chartered Singapore Marathon was held at night for the first time in its history. Participants of the 2019 edition ran through a spectator-friendly route, including some of Singapore's most iconic streets and architecture, such as Marina Bay Sands, Gardens by the Bay and the Singapore Flyer. The event featured the Singapore Marathon Spectators Carnival across three spectator zones – Empress Lawn, the Promontory and the Float @ Marina Bay – with over 70,000 spectators cheering on the runners. The Team Nila cheering squad was out in full force leading the cheers at the spectator zone, as well as hosting visitors at the Spectators Carnival activities.



## Sport Industry to Inspire, Transform and Emerge Stronger

30 March 2020

As the impact of the COVID-19 outbreak unfolded and affected more individuals and businesses within the sport industry, Sport Singapore ramped up engagement with stakeholders to address the immediate challenges they faced and to rally support for the safe management measures that are required during this period. Support measures were implemented to address immediate challenges such as job opportunities, training, grants and subsidies were shared at these sessions.

Through these engagements, Sport Singapore hopes to inspire individuals and businesses to innovate to tackle current challenges, seize future opportunities, and transform Sporting Singapore to be Future Ready.

To address immediate challenges for the future, Sport Singapore's training arms ActiveSG Training Centre and CoachSG worked with NTUC and WSG to offer courses that are eligible for various SkillsFuture training schemes. Courses cover a range of topics from digital marketing to service excellence, as well as specialised subjects such as sports science. Over 500 temporary employment opportunities were also made available for workers in the sector whose livelihoods have been impacted.

Sport Singapore also introduced the ActiveSG Circle, a multi-sided marketplace that takes the form of a virtual sport centre for members of the public, content creators and service providers. Through this platform, Sport Singapore aims to upskill and enhance the business models of our coaches and fitness instructors. Additional opportunities for grant applications were also provided through GetActive! Singapore 2020 for partners to formulate creative ideas for Singaporeans to inspire the Singapore Spirit through sport, physically and/or virtually or through a blended mode.



Photo: Jeremy Lee

**Annex:**  
**Our Financial  
Records**

## **SPORT SINGAPORE**

### **ANNUAL FINANCIAL STATEMENTS**

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## **SPORT SINGAPORE**

### **STATEMENT BY THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

We, Mr Kon Yin Tong and Mr Lim Teck Yin, being the Chairman and Chief Executive Officer of the Singapore Sports Council, also known as Sport Singapore ("SportSG"), do hereby state that, in the opinion of the Board members,

- (a) the accompanying financial statements of SportSG set out on pages 6 to 51 are properly drawn up in accordance with the provisions of the Public Sector (Governance) Act 2018, Act 5 of 2018 (the "Act"), the Singapore Sports Council Act (Cap. 305, 2014 Revised Edition) (the "SportSG Act"), the Singapore Charities Act, Chapter 37 (the "Charities Act") and Statutory Board Financial Reporting Standards ("SB-FRS") so as to give a true and fair view of the financial position of SportSG as at 31 March 2020, and of the financial performance and changes in share capital, capital account, accumulated surplus and funds of SportSG and cash flows for the year then ended and at the date of this statement, there are reasonable grounds to believe that SportSG will be able to pay its debts as and when they fall due;
- (b) the accounting and other records required by the Act and SportSG Act to be kept by SportSG have been properly kept in accordance with the provisions of the Act and SportSG Act;
- (c) the receipt, expenditure, investment of moneys and the acquisition and disposal of assets by SportSG during the financial year have been in accordance with the provisions of the Act and SportSG Act;
- (d) the use of the donation moneys is in accordance with the objectives of SportSG as required under regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (e) SportSG has complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

On behalf of the Board:



Kon Yin Tong  
Chairman



Lim Teck Yin  
Chief Executive Officer

28 August 2020

## INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF

### SINGAPORE SPORTS COUNCIL (ALSO KNOWN AS SPORT SINGAPORE)

#### Report on the Audit of the Financial Statements

##### Opinion

We have audited the financial statements of Singapore Sports Council, also known as Sport Singapore ("SportSG"), which comprise the statement of financial position of SportSG as at 31 March 2020, the income and expenditure statement, the statement of comprehensive income and statement of changes in share capital, capital account, accumulated surplus and funds of SportSG and statement of cash flows of SportSG for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 6 to 51.

In our opinion, the accompanying financial statements of SportSG are properly drawn up in accordance with the provisions of the Public Sector (Governance) Act 2018, Act 5 of 2018 (the "Act"), Singapore Sports Council Act (Cap.305, 2014 Revised Edition) (the "SportSG Act"), the Singapore Charities Act, Chapter 37 (the "Charities Act") and Statutory Board Financial Reporting Standards in Singapore ("SB-FRS") so as to present fairly, in all material respects, the financial position of SportSG as at 31 March 2020 and the financial performance and changes in equity and cash flows of SportSG for the year ended on that date.

##### Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of SportSG in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### Other Information

Management is responsible for the other information. The other information comprises the statement by the Chairman and Chief Executive Officer set out on page 1, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF**

### **SINGAPORE SPORTS COUNCIL (ALSO KNOWN AS SPORT SINGAPORE)**

#### **Responsibilities of Management's and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, SportSG Act and SB-FRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

A statutory board is constituted based on its constitutional act and its dissolution requires Parliament's approval. In preparing the financial statements, management is responsible for assessing SportSG's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is intention to wind up SportSG or for SportSG to cease operations.

Those charged with governance are responsible for overseeing SportSG's financial reporting process.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of SportSG's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management of SportSG.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on SportSG's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause SportSG to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

## INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF

### SINGAPORE SPORTS COUNCIL (ALSO KNOWN AS SPORT SINGAPORE)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Report on Other Legal and Regulatory Requirements

##### Charities Act

In our opinion the accounting and other records required by the Charities Act to be kept by SportSG have been properly kept in accordance with the provisions of the Charities Act.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

1. The use of the donation moneys was not in accordance with the objectives of SportSG as required under regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
2. SportSG has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

##### Compliance Audit

##### Opinion

In our opinion:

- (a) the receipts, expenditure, investment of moneys and the acquisition and disposal of assets by SportSG during the year are, in all material respects, in accordance with the provisions of the Act, SportSG Act and the requirements of any other written law applicable to moneys of or managed by SportSG;
- (b) proper accounting and other records have been kept, including records of all assets of SportSG whether purchased, donated or otherwise.

##### Basis for Opinion

We concluded our audit in accordance with SSAs. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Compliance Audit* section of our report. We are independent of SportSG in accordance with the ACRA Code together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on management's compliance.

##### Responsibilities of Management for Compliance with Legal and Regulatory Requirements

Management is responsible for ensuring that the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the Act, SportSG Act and the requirements of any other written law applicable to moneys of or managed by SportSG. This responsibility includes monitoring related compliance requirements relevant to SportSG, and implementing internal controls as management determines are necessary to enable compliance with the requirements.

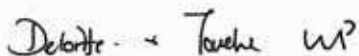
## INDEPENDENT AUDITOR'S REPORT TO THE BOARD MEMBERS OF

### SINGAPORE SPORTS COUNCIL (ALSO KNOWN AS SPORT SINGAPORE)

#### Auditor's Responsibility for Compliance Audit

Our responsibility is to express an opinion on management's compliance based on our audit of the financial statements. We planned and performed the compliance audit to obtain reasonable assurance about whether the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the Act, the SportSG Act and the requirements of any other written law applicable to moneys of or managed by SportSG.

Our compliance audit includes obtaining an understanding of the internal control relevant to the receipts, expenditure, investment of moneys and the acquisition and disposal of assets; and assessing the risks of material misstatement of the financial statements from non-compliance, if any, but not for the purpose of expressing an opinion on the effectiveness of SportSG's internal control. Because of the inherent limitations in any accounting and internal control system, non-compliances may nevertheless occur and not be detected.



Public Accountants and  
Chartered Accountants  
Singapore

28 August 2020



**SPORT SINGAPORE**

**STATEMENT OF FINANCIAL POSITION**  
**31 March 2020**

	<b>Note</b>	<b>2020</b>	<b>2019</b>
		\$'000	\$'000
<b>Share capital</b>	6a	1,198,003	1,070,727
<b>Capital account</b>		295	295
<b>Accumulated surplus</b>			
General funds		183,268	196,806
Restricted funds		29,547	28,162
		212,815	224,968
<b>Hedging reserve</b>	15	(8,252)	(5,459)
		<u>1,402,861</u>	<u>1,290,531</u>
Represented by:			
<b>Non-current assets:</b>			
Property, plant and equipment	7	1,656,843	1,666,449
Prepaid land premium	8	-	1,343
Associate	9	6,273	10,327
Financial assets at fair value through profit or loss ("FVTPL")	10	722,437	709,970
Long-term loan	11	14,367	15,557
Receivables and prepayments	12	1,029,127	1,066,663
Right-of-use assets	13	51,185	-
Finance lease receivables		294	-
		<u>3,480,526</u>	<u>3,470,309</u>
<b>Current assets:</b>			
Prepaid land premium	8	-	316
Receivables and prepayments	12	92,255	102,857
Finance lease receivables		1,031	-
Cash and cash equivalents	14	318,621	253,051
		<u>411,907</u>	<u>356,224</u>